



Past



Due to non-availability of latest financial information, there were serious delays in payment process and in the accountability of financial operations. Information was archaic; fixed and stereo-typed reports were being generated and abnormally long time was wasted to obtain specific and detailed information. This Accounts and Budget Information was rendered unusable.

Present



Transparent, accurate, and timely financial information processing in an IT environment based on international standards. Civil expenditure tracking system. PIFRA is presently facilitating long-term discontinuation of some legacy applications followed by further integration of information technology infrastructure.

Message

PIFRA is engaged in promoting transparency, accountability, and professionalism in public financial management. With our modernizing and capacity building initiatives, public sector managers can use real-time and accurate financial information for fiscal management and informed decision-making. There has been significant impact of our efforts on overall working environment of Finance, Accounts, and Audit organizations. The time is now ripe for all stakeholders to take ownership of the infrastructure and knowledge base, for sustained implementation of system reforms. We need special support of all clients and end-users for ultimate transition of the system from PIFRA to their organizations.
Let's join hands to make the system serve the country better.

Suhail Ahmad
Project Director PIFRA



PIFRA II
Project to Improve Financial Reporting and Auditing

PIFRA
Project to Improve Financial Reporting and Auditing

- **Project Profile**
Executing Agency: Pakistan Audit Department.
A Project of the Government of Pakistan funded by the World Bank.
- **Total Cost:** US\$ 93 Million
- **PIFRA-II** 2005 to 2010
- **Business Case**
The Government recognized that Public Financial Management reform is essential for good governance, meeting development challenges and alleviating poverty challenges.
- **What is PIFRA?**
PIFRA facilitates integrated financial reporting and modernized auditing that conform to international standards.



PIFRA II
Project to Improve Financial Reporting and Auditing



Training Wing

Conducts training programs for all levels of officers, consultants and supporting staff in the field of financial accounting budgeting, auditing.

Professional Training of Resources

Budgeting & Accounting:

- New Accounting Model, Chart of Accounts, SAP (Accounting Software)
 - 25,125 officers & staff of executive agencies.
 - 31,250 officers and staff of accounts offices
- SAP (Expert Level) & Professional Degrees and Courses (foreign and local)
 - 156 officers and staff of accounts offices

Audit Side:

- Financial Audit Manual, Computer Assisted Auditing Techniques (CAATS), and ACL
 - 7,100 officers and staff of field audit offices
- Professional Degrees and Certifications (foreign and local)
 - 3,402 officers and staff of field audit offices

Times Change & We Change with them



Audit Wing

Helps Department of Auditor-General of Pakistan to modernizing its auditing process and to bring them at par with International best practices.

Achievements

- Based on international best practices, Financial Audit Manual implemented.
- Facilitated timeliness of audit – certification audit cycle reduced from 33 to 8 months – Rs.19 billion recovered during 2008-09, with active role of PAC.
- Audit Command Language (ACL) has been introduced in field audit offices where computerized data is available.
- Risk based audit methodology introduced at all three tiers of government.
- OAGP staff has been equipped with modern working accessories.

Main Objectives of PIFRA

The Project aims at computerizing the accounting and auditing system of the country. The aim is to generate timely, accurate and reliable financial information to achieve effective financial controls in the civilian and non-corporate sector.

We achieve these objectives by:

- Accurate and reliable Budgeting and Accounting Information will form the basis for better fiscal management.
- Country-wide dedicated networking for integration of financial information through a repository of data disseminated for use by line departments.



System Sustenance through Transfer of Technology Human Resources



System Impact

- With efficient internal controls and modernized auditing, the system creates a greater confidence in the Government's financial management.
- The system facilitates optimization of public financial management and gainful employment of existing human resources.
- Accurate and reliable financial information enhances international credibility of the government.

Better Management Control through:

- a Bill Tracking system
Updated status of bills.
 - b Budget Execution Report (BER)
Clear picture of spent and available budget.
 - c Chart of Accounts (CoA)
Detailed level classification of accounts
- Timeliness through Business Process Re-engineering.
 - Compliance with International Standards of Supreme Audit Institutions.



Financial Accounting & Budgeting System (FABS) Wing

It facilitates automated input and output of budget for Finance Division, Provincial Finance Departments and Controller-General Accounts (CGA) organizations. This is aimed at automation and integration of budgeting data, payments, recording of revenue, compilation and integration of country-wide accounting information for executive decision-making.

Major Achievement of FABS Component

- New Accounting Model implemented in public sector accounting.
- Budgeting and all payments are processed through the system.
- Largest public sector SAP payroll system involving 1.835 million employees, pension archiving and payment facilitation.
- Country networking map – integrated Government Financial Management Information System (GFMIS) with decision-support system.
- System capable of generating national accounts in 15-20 minutes besides management and exception reports.
- Transparency – Government's reliable financial data is now accessible at all levels.
- Automated bill tracking system to ensure speedy payments.
- Federal budget of the last 10 years uploaded in the system for financial analysis and long-term decision-making.

Continuous pursuit for excellence – modernization of budgeting, accounting, and auditing for national and international credibility



PIFRA Main Components

Operational Components of the Project are directly engaged in modernization and maintenance of the system.

Financial Accounting & Budgeting System (FABS) Wing

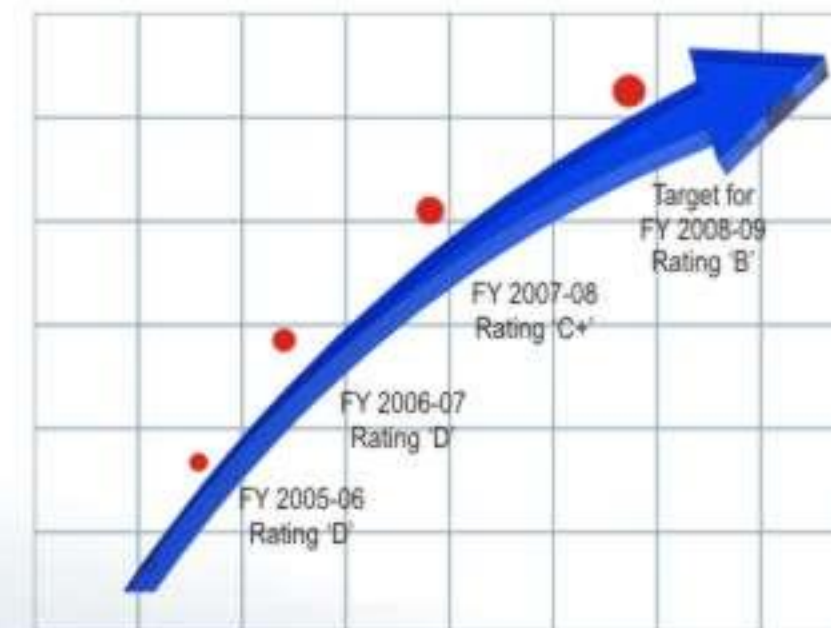
Audit Wing

Training Wing



What makes us unique?

- PIFRA places accurate & timely financial data on your desktop.
- We invest in change – human resource, infrastructure, and system development.
- Largest public sector Enterprise Resource Planning (ERP) in South Asia.
- Most varied assortment of stakeholders – Finance, Accounts, Audit, and executive agencies.
- Transfer of professional knowledge from consultants to a wide range of human resources including generalists and supporting staff working on financial data processing and service delivery.



Improved PEFA
(Public Expenditure & Financial Accountability)
rating for the Government

PIFRA Stands for Pride & Confidence

VISION
Govt wide Integrated Financial Management Information System (IFMIS)



Major Stakeholders

- AGP: Auditor General of Pakistan
- FD: Finance Division
- CGA: Controller General Accounts
- Provincial Finance Departments
- Executive agencies and Government employees
- Public at large

PIFRA is a Model Facilitator for Adding Value to public financial management

PIFRA
REFORMS
MORE THAN
YOU THINK!



June 2010

	Final Budget	Progressive Ad
2009	5,367,578,175,515	3,884,656,914,397
01-01-2009/030-04-2010	5,367,578,175,515	3,884,656,914,397
Government	5,367,578,175,515	3,884,656,914,397
Ministry of Finance & Revenue	5,367,578,175,515	3,884,656,914,397
EMPLOYEES RELATED EXPENSES	5,367,578,175,515	3,884,656,914,397
PROJECTS - INVESTMENT	11,331,899,494	9,377,173,979
OPERATING EXPENSES	10,000,000	0
OPERATING INCOME	18,639,970,749	10,747,316,437
OPERATING DEFICIT	85,116,083,398	62,357,330,610
OPERATING SURPLUS	636,122,190,547	462,256,565,150
OPERATING DEFICIT	8,523,389,970	6,482,136,857
OPERATING SURPLUS	576,770,100,000	481,550,470,067
OPERATING DEFICIT	90,654,009,000	71,419,030,344
OPERATING SURPLUS	1,821,084,631	597,557,376
OPERATING DEFICIT	3,919,464,640,000	2,756,578,977,910
OPERATING SURPLUS	16,278,527,779	22,251,132,144



- FAM
Financial Audit Manual
- ACL
Audit Command Language
- NAM
New Accounting Model
- SAP
System Application Product



PIFRA
REFORMS
MORE THAN
YOU THINK!

PIFRA
Project to Improve Financial
Reporting and Auditing

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PIFRA
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Cover



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Future

PIFRA aims to facilitate further sophistication in data handling, management and usage. An integrated repository of data will be established for the government as a whole through data bank, extraction, and data mining facilities.

- Real-time financial information and customer-focused financial management system.
- Modern auditing framework based on an integrated system which helps in providing independent assurance and adds value to public sector accountability.
- Audit work will be aggregated across an organization to give a comprehensive picture of audit trends.
- All audit reports will be monitored by executive authorities, online.

Transparency & Accountability at its Best

In Side Back Cover